

Academic Affairs Meeting with Academic Senate Budget Committee

Iris S. Levine, DMA

Interim Provost & Vice President for Academic Affairs

Wednesday, January 26, 2022

2021/22 Academic Affairs Budget

Agenda for the Discussion

- Big picture / totals
- New allocations in 2021
- All-funds approach
- Investing in faculty
- Progress to tenure-density

Detailed PDF spreadsheet provides supplemental information



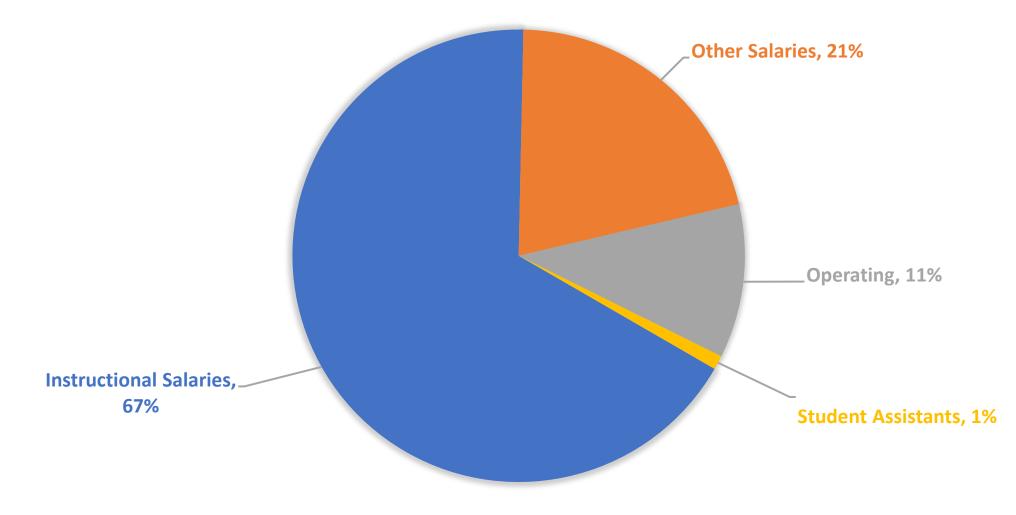
Academic Affairs General Fund Budget*

Fiscal Year	Base	One-Time		
2019	\$130,799,205	\$13,954,932		
2020	\$122,304,774	\$11,048,430		
2021	\$124,140,540	\$23,527,782		
Change from 2020	Base up \$1,835,766	One-time up \$12,479,352		
Change from 2019	Base down \$6,658,665	One-time up \$9,572,850		



^{*} Does not include centrally-managed benefits for personnel.

2021/22 Academic Affairs General Fund Budget Uses of Funds





New GI2025 Student Success Base Allocations

Activity/Purpose	Amount
Temporary Faculty for Enrollment Growth	\$1,025,049
Academic Advisors and Student Success Personnel	\$916,803
Tenure-line Faculty Promotions	\$375,000
Digital Badging Initiative	\$200,000
Other Personnel	\$164,260



Other New Base Allocations

Activity/Purpose	Amount
AB 1460 Ethnic Studies CSU Support	\$470,827
Replacement Academic Department Coordinators	\$139,584
Faculty Search and Academic Personnel Process Improvement	\$120,000
Academic Innovation Operating Funds	\$100,000
Enrollment Services Processing Personnel	\$202,638



New GI2025 Student Success One-Time Allocations

Activity/Purpose	Amount
Summer Student Grants	\$697,500
Temporary Personnel	\$495,980
Student Assistant Salaries, division-wide	\$387,753
Operating and Software Support	\$294,416
Faculty for Bottleneck Courses	\$266,667



Other New One-Time Allocations

Activity/Purpose	Amount
Temporary Faculty for Enrollment Growth	\$1,511,550
Sabbatical Leave Replacement	\$1,151,550
Software Packages	\$714,162
Faculty Professional Development and Equal Opportunity Practices	\$600,000
Academic Innovation and Badging Initiative	\$220,000



Detail on Faculty Professional Development and Equal Opportunity Practices

Activity	2021-22	2022-23
Equity-minded Institutes CPP/USC		\$190,000
LTD Summer & Winter Institutes	\$80,000	\$39,000
CAFE "EDSI" Institute	\$17,500	\$17,500
Department based problem solving	\$60,000	\$100,000
ACUE Microcredentials	\$72,000	\$24,000



HEERF Reimbursements

Activity/Purpose	Amount
Summer Faculty Professional Development (CAFE)	\$3,198,750
Temporary Financial Aid Counselors	\$168,837
Library Pandemic Response (Contactless-delivery Lockers, Water stations, Preservica platform)	\$150,805
ENV Atrium and Gallery Reconfiguration	\$62,780
Documentation underway for additional funding to be determined	



All-Funds Approach to Budget Management

- 1. State general appropriation
- 2. Allocations to the division from campus tuition fees
- 3. CSU Student Success funds
- 4. Campus Student Success Fee funds
- 5. Other campus-based service and materials fees
- 6. Lottery funds
- 7. Self-support funds (e.g., summer)
- 8. Foundation



Investing in Faculty...

Program Name / Activity	2021/22 Allocations	Funding Type
Summer Faculty Workshops	~ \$3,198,750	HEERF Reimbursement
Faculty Workload and Student Success Program for Large Classes (additional WTUs and Student Assistants)	\$1,737,126	Mix of base and one- time
Sabbatical Leaves	\$1,329,335	One-time Recurring
Summer and January Department Chair Stipends	~\$1,100,000	Self-support summer
Faculty Professional Development Fund College allocation calculated as \$1,200 per tenure-line	\$634,800	Mix of One-time and Self-support summer
Teacher-Scholar Program	\$523,800	One-time



Investing in Faculty...

Program Name / Activity	2021/22 Allocations	Funding Type
Center for the Advancement of Faculty Excellence (CAFE) (many programs and initiatives)	~ \$1,000,000	Base and one-time, Recurring
SPICE Awards	\$848,349	Campus Student Success Fee
Internal funding opportunities through the Research Office (RSCA, SIRG)	\$208,889	One-time, Recurring
Learn Through Discovery and Academic Innovation faculty activities	\$164,263	Mix of base, one-time, and Foundation
Faculty professional development activities related to assessment	~ \$120,000	Base and one-time

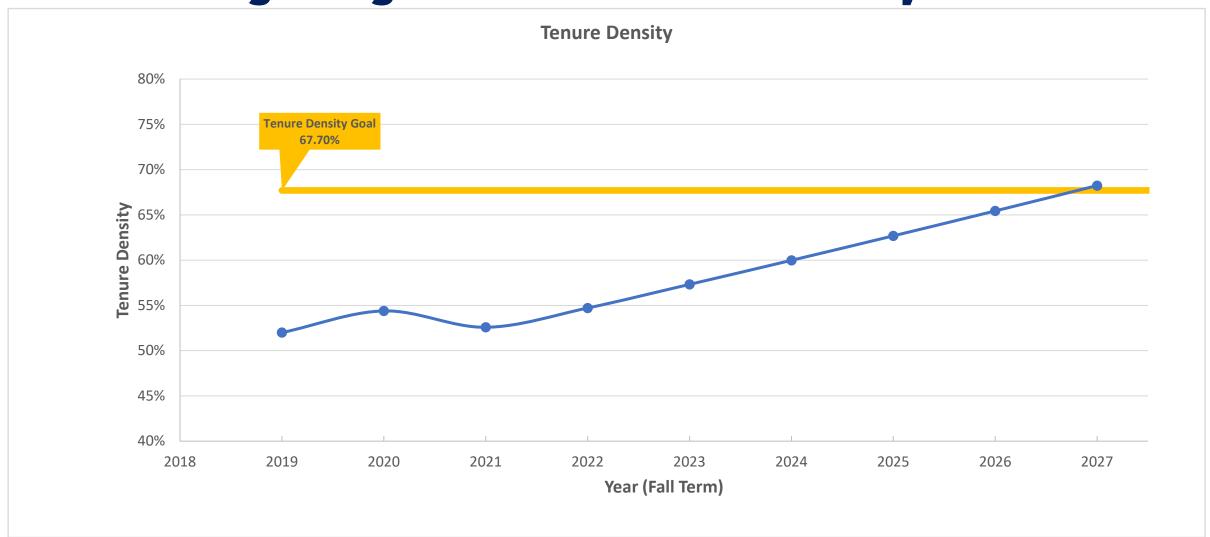


Investing in Faculty

Program Name / Activity	2021/22 Allocations	Funding Type
Lifecycle of the Professoriate (affinity groups, research and writing support, evaluation/planning, faculty fellows)	~ \$98,000	One-time
Equity salary adjustments at the time of promotion (above and beyond the contractually mandated amount)	~ \$83,000	Base
National Center for Faculty Development and Diversity (institutional membership)	\$20,000	One-time
Developing a Fearless Classroom (pilot training for faculty)	\$17,200	One-time
Provost's Excellence Awards	\$11,000	Foundation



Continuing Progress to Tenure-Density Goal





Tenure-Track Faculty Hiring

			Ongoing Commitments		One-Time Commitments				
Academic Year	Number of Tenure-Track Faculty Searches ¹	Number of Tenure-Track Faculty Hires ²	Annual Salary	Benefits (~50%)	Assigned Time Year 1	Assigned Time Year 2	Startup	Relocation	Total Commitment
2016-17	58	52	\$3,871,080	\$1,935,540	\$818,688	\$847,392	\$1,745,780	\$155,600	\$9,374,080
2017-18	28	24	\$2,025,204	\$1,012,602	\$391,104	\$303,552	\$438,100	\$61,000	\$4,231,562
2018-19	43	34	\$2,865,252	\$1,432,626	\$430,032	\$440,844	\$808,776	\$143,750	\$6,121,280
2019-20	54	43	\$3,668,952	\$1,834,476	\$557,538	\$557,538	\$1,004,000	\$136,000	\$7,758,504
2020-21	52	40	\$3,344,784	\$1,672,392	\$504,000	\$504,000	\$659,000	\$209,700	\$6,893,876
2022-23	35 + 10								

¹ Number of tenure-track faculty searches conducted in prior academic year.



² Number of new tenure-track faculty hired in indicated academic year.

Thank You!

QUESTIONS

